

F. Budget

Using the MTA and network tier structure as described in the approach section, the budget is designed to be flexible and allows for immediate action as well as long-term planning and sustainable. There are two approaches that will adapt to a one or two year funding opportunity. In both cases, the first priority is to increase broadband availability and affordability to rural clinics and small hospitals. The second priority is to increase the amount of bandwidth to the regional and referral hospitals so they can handle the increase of telehealth traffic.

Preferred Approach – Two Year Funding

Due to the size of Michigan and the limited current infrastructure in the rural areas, the project will take two years funding to complete. In this approach, regional and referral hospitals in the 5 rural MTAs would receive a substantial link, in most cases a fiber connection, which would allow them flexibility in bandwidth usage and to grow as needed. There are two options for network design philosophies in this approach, building out a direct attach network utilizing Internet2 as the backbone or utilizing traditional telecommunication providers and a private/commercial backbone. The Internet2 option has a higher initial cost but a much lower ongoing cost, more flexibility in long time growth and easier to manage.

First Year's Budget - Preferred Approach

Year 1	Private/ Commercial	Internet2
Infrastructure - One Time Cost	2,615,509	9,077,030
Infrastructure - 1st Year's Annual Cost	5,120,491	3,558,970
Project Management	362,500	362,500
Evaluations & Feedback	101,500	101,500
Year 1 Totals	8,200,000	13,100,000

Second Year's Budget - Preferred Approach

Year 2	Private/ Commercial	Internet2
Infrastructure - One Time Cost	2,041,133	7,924,982
Infrastructure - 1st Year's Annual Cost	3,994,867	3,111,017
Project Management	362,500	362,500
Evaluations & Feedback	101,500	101,500
Year 2 Totals	6,500,000	11,500,000

Budget - Alternate Approach

Year 1	Private/ Commercial	Internet2
Infrastructure - One Time Cost	2,536,000	7,705,781
Infrastructure - 1st Year's Annual Cost	5,600,000	3,930,219
Project Management	362,500	362,500
Evaluations and Feedback	101,500	101,500
Year 1 Totals	8,600,000	12,100,000

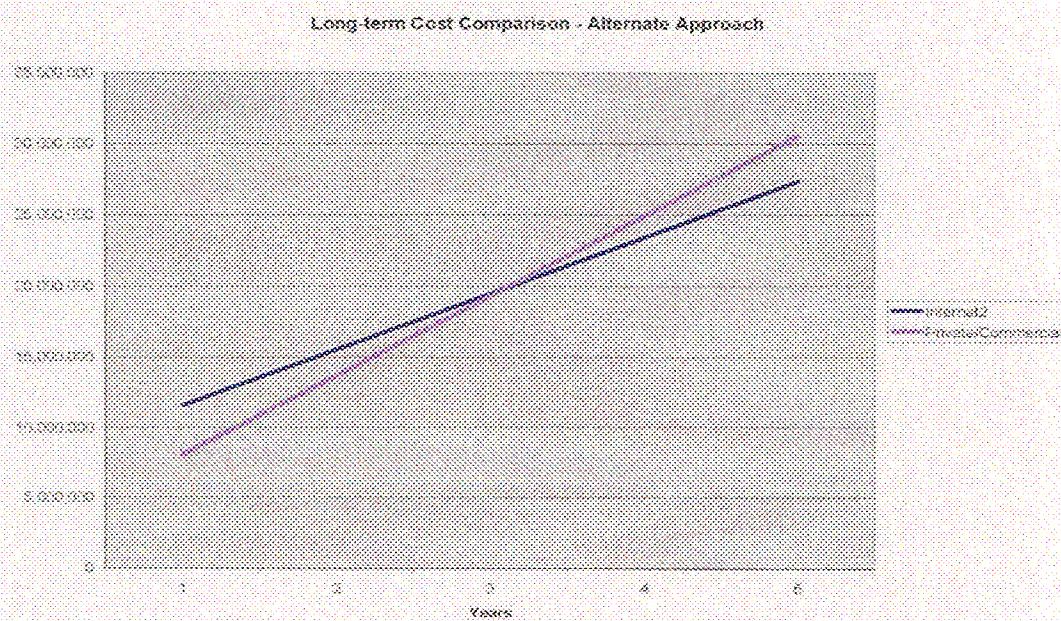
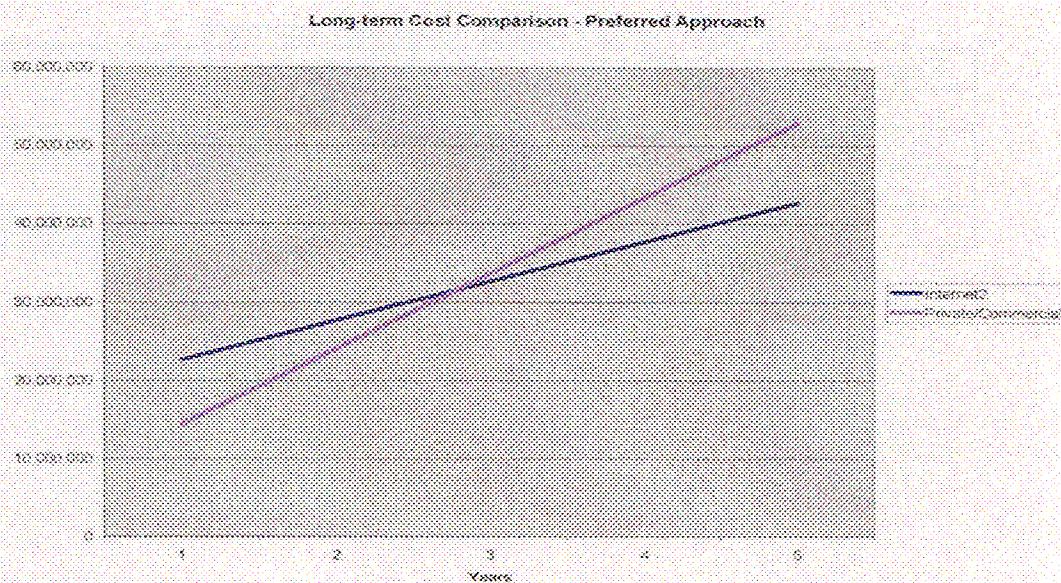
Total Project Funding - Alternate Approach

Year	FCC RHC Pilot Program Funds	Matching Funds	Total
Internet2 Approach			
1	10,000,000	2,100,000	12,100,000
Private/Commercial			
1	6,500,000	2,100,000	8,600,000

Long-term Cost and Sustainability

Lowering the ongoing cost is vital to building a sustainable network because in the end the medical facility will be responsible for this cost. Even minimizing this cost and utilizing the Universal Service Fund, this will represent a substantial fiscal burden on the medical facility.

In a long-term analysis of both approaches, the Internet2 design philosophy has a higher initial cost but a much lower ongoing cost. As illustrated in the graphs below, the breakeven point is around three years. In the end a hybrid approach looks the most economically but we will leave that to be determined by the bid process.



In the first year, the priority is to increase broadband availability and affordability to rural clinics (tier 4 sites) in the state where the need is the most acute. Providing this link to the outside world, will enable these rural sites connect to and utilize telehealth applications. Additionally, the regional and referral hospitals (tier 1, 2 and 3 sites) in the Upper Peninsula and Central MTA, as well as, referral hospitals (tier 1 sites) in the Northern Lower Peninsula MTA would be part of the first year. In the second year the rest of the Northern Lower Peninsula MTA (tier 2 and 3 sites) would be completed, as well as, all of the sites (tier 1, 2 and 3) in the Western and Southwestern MTAs. These priorities are based on getting broadband to the areas that need it the most and available matching funds. Funding for the first year's ongoing cost would be included in the year that the link is constructed, after that the medical facility, utilizing the Universal Service Fund to offset the cost, will take over the ongoing cost.

Total Project Funding - Preferred Approach

Year	FCC RHC Pilot Program Funds	Matching Funds	Total
Internet2 Design Philosophy			
1	11,000,000	2,100,000	13,100,000
2	10,000,000	1,500,000	11,500,000
Total	21,000,000	3,600,000	24,600,000
Private/Commercial Design Philosophy			
1	6,100,000	2,100,000	8,200,000
2	4,900,000	1,500,000	6,500,000
Total	11,000,000	3,600,000	14,600,000

Alternate Approach – One Year Funding

In this approach all the sites in the 5 rural MTAs would receive additional bandwidth based on their tier levels in one year. Unlike the preferred approach, fiber would only be used in areas that it already exists and the remaining sites would utilize circuit based connections. Again, there are two options for network design philosophies in this approach, building out a direct attach network utilizing Internet2 as the backbone or utilizing traditional telecommunication providers and a private/commercial backbone.

This approach would meet the immediate need but would not allow the flexibility in future growth and has a slightly higher percentage of ongoing cost than the preferred approach. Again, priority would be wiring the most rural areas first. Funding for the first year's ongoing cost would be included, after that the medical facility, utilizing the Universal Service Fund to offset the cost, will take over the ongoing cost.

G.
Project Plan

G. Project Plan

Project Management

Evaluation and Review

The proposed evaluation team from Michigan State University includes

- Johannes M. Bauer - Acting Director, The James H. and Mary B. Quello Center for Telecommunication Management & Law Professor, Department of Telecommunication, Information Studies, and Media
- Kurt DeMaagd - Assistant Professor Department of Telecommunication, Information Studies, and Media
- Robert LaRose - Professor, Department of Telecommunication, Information Studies, and Media
- Lori Post - Assistant Dean for Research, Department of Telecommunication, Information Studies, and Media
- Charles Steinfield - Department Chair, Department of Telecommunication, Information Studies, and Media
- Pamela Whitten - Assistant Dean & Professor, Department of Telecommunication, Information Studies, and Media

The overarching questions of why the FCC's rural health care fund is underutilized and how to improve the health care of rural residents with broadband networks must be answered. The Michigan Application differs from other submissions in a significant manner. The Michigan Application seeks to deploy broadband throughout the state to facilitate the use of telemedicine to address access issues for rural Michigan citizens. However, the Michigan submission seeks to go a step further than simple planning and deployment. We will formally evaluate multiple aspects of this project, ranging from planning to deployment to utilization with the goal of providing the FCC with prescriptive research results that can be employed for defining and refining policy initiatives in this area. To fulfill the objectives of the FCC Pilot Program set forth by Chairman Kevin Martin and other FCC commissioners (FCC, 2006), the timely and satisfactory deployment of broadband technology will be a major focus of the pilot program evaluation. To fully understand the barriers and impacts of this deployment regarding telemedicine, the effectiveness of both telemedicine technologies and services must also be assessed. We also want to address their secondary concerns of ensuring that the issues raise after the 2004 order and ensure that networks being funded be built to include service to rural areas. The evaluation team will monitor the deployment and performance of broadband technology and relationships with broadband vendors

throughout the pilot program. This type of oversight will reduce waste, abuse and the chance of fraud in the use of these funds.

The first phase of the evaluation will immediately address the issues of barriers to adoption that frame the concerns of the FCC Commissioners. A needs assessment survey will be completed among senior administrators for rural health systems, critical access hospitals, short term general hospitals, skilled nursing facilities, rural health clinics, Federally qualified health centers, and primary care physicians located in Michigan's 58 rural counties. The survey will:

- Uncover needs and key design parameters for telemedicine applications in the three target specialties
- Identify factors that limit the adoption of rural telemedicine
- Screen and identify participants for the controlled evaluation

The second phase of the evaluation will provide an assessment of the impact of the pilot program on the health and quality of life of participating Michigan residents through a controlled evaluation. Experimental and control groups will be randomly selected from among units that volunteer to take part in the controlled evaluation outcome and patient satisfaction results will be compared between experimental and control conditions using repeated measures analysis of variance.

The third phase will provide an assessment of technical and vendor performance during the trial. Throughout the project, evaluation team members will establish milestones for broadband deployment monitor the timeliness and quality of performance of broadband technology and monitor activity on telemedicine networks. We will also obtain assessments of satisfaction with the performance of telemedicine applications and network services provided by participating vendors.

The fourth phase will take advantage of the telecommunication economic and policy expertise of MSU's Quello Center. Faculty from the Quello Center will provide an analysis of current FCC policies and project impact estimates for various amendments to the policy based on the Michigan project. At the conclusion of the project, recommendations for specific policy action will be provided from these analyses.

The evaluation will be directed by Dr. Robert LaRose, who is currently the Principal Investigator for two other rural telecommunication evaluation projects in Michigan, including an assessment of the effects of broadband Internet on rural residents funded by USDA and an intervention program intended to strengthen community attachment through social networking among rural youth funded by the Kellogg Foundation. He will be advised by a team of researchers from Michigan State University. Dr. Pamela Whitten will be senior evaluation advisor, drawing upon her extensive experience with the evaluation of telemedicine technology. Dr. Lori Post will consult on evaluation design. Dr. Charles Steinfield and Dr. Kurt

DeMaagd will contribute their expertise in the design of advanced information technology applications. Ron Choura and Doug Nelson of MSU and Greg Gagnon of the Marquette General Health System will monitor the Internet 2 broadband technology implementation to match the milestones of the phased, controlled evaluation plan. Dr. Johannes Bauer will analyze the cost benefits of the pilot program and assess the impact of the FCC subsidies, which is the key telecommunication policy issue relevant to the pilot program.

Continuing Review and Evaluation:

Ongoing review and evaluation of bandwidth needs and emerging technology will insure the Michigan project adapts to changing needs and technology.

Evaluation Team:

Telecommunication Faculty from Michigan State University will lead an assessment of the planning, deployment, adoption, and utilization of the broadband solutions deployed throughout Michigan from this project. Data will be collected to document successful strategies, identify barriers and impediments, and assess projected economic and health impacts in Michigan. These data will be synthesized and presented to the FCC to facilitate in decision making regarding short- and long-term policy adjustments.

Project Management

M PHI will administer the project and assign Project Management Team to oversee the state-wide coordination. M PHI will establish a Project Management Office (PMO) to oversee the activities and finances of this project. M PHI has a proven track record for managing state-wide Health Information Technology (HIT) projects and Federally and state grants. Project Management Team oversee the FCC bid process and work with the telecommunication providers, the existing regional Telehealth networks to insure the right technology/bandwidth gets to the correct locations and a smooth installation.

The proposed Project Management Team includes:

- Jeff Shaw
- Jeff Allison

Broadband to Federally Qualified, Rural, and Tribal Health Clinics

(Tier 4 sites)

Most of the rural and tribal health clinics have little to no reliable Internet connectivity. And what little connection they have, is already maxed out with traditional communication requirements leaving no bandwidth for Telehealth applications. We are proposing adding 1.5 to 3 Megabit connections to all non-

profit Federally qualified, rural, and tribal health clinics. These connections would include VPN technology to enable these health clinics to connect securely to any of the Regional, Referral, or Research Hospital.

Timeline:

Since these are primarily circuit based connections, local telecommunication providers can install these on case by case basis starting immediately after bid awarding. We are prepared to begin to immediately filing a 465 for these circuits once we are notified of our award. Given the straight forward nature of phase of the project we feel the standard twenty-eight days should be more than enough time to bid out these 303 connections. We feel we can have the 465s to the USAC with good communication and coordination between ten and twelve business days after notice of award.

Broadband to Referral and Regional Hospitals

(Tier 1, 2 and 3 sites)

As mentioned above, Michigan has several existing regional Telehealth systems that have a proven track record. They have maximized the limited infrastructure in these rural areas but are currently being held back by the lack of regional interconnects and available bandwidth. There is an immediate need for increased infrastructure and bandwidth within the existing regional telehealth networks.

In this initial phase, we propose connecting each of the Referral Hospitals, that currently serve as a "hub" in the existing regional Telehealth systems, to the national backbone. This would bring the high bandwidth and reliability to the key points through the state. This would require extending the national backbone into the northern part of the Lower Peninsula and all of the Upper Peninsula. This would also include attaching the referral "hub" hospitals in Grand Rapids, Kalamazoo, and Midland to the existing nearby backbone PoP.

This expansion of the backbone would incorporate direct connections to as many economically feasible Regional Hospitals along the route. Further expansion would be planned for with splice points near each of the rural communities along the route. This would allow for future connections to be added easily.

This would include tier one (at 100Mb), tier two (at 45Mb) and tier three (at 10Mb) facilities in the five rural MTA.

Timeline:

We have already completed the initial network design for this expansion and we are prepared to begin working on submission of the 465s after the completion of

the above Tier 4 circuits. It would be our goal to completing the 465 submissions with in 30 days after notice of award. Allowing final vendor selection as quickly as possible enables the encumbrance of funds to be incurred.

Build Out:

Once the vendor selection has been made and the build out has begun the vendors will be monitored to ensure that the build is done in a timely manner and to the required specification as called for in the design as it relates to technology, bandwidth and is tested for sustained throughput and reliability of each circuit.

Timeline:

We anticipate that during the build out will need to focus our efforts on the Clinics first with the emphasis on the areas with no broadband access first, then move into the areas that have inadequate levels of service. Then focus on the hospitals with the greatest need for bandwidth then moving on until we have finished the work in this phase on our primary MTA's. Given the geography we need to cover one of our base assumptions is that there will be multiple vendors involved in the build out of this network and we will have multiple projects running. The length of time involved in this process will be dependent on which option is funded by the FCC. As each connection is completed the appropriate 466, 466A or 467 will be completed and submitted and tracked by the PMO.

A detailed total cost of the Project management section is contained in the budget section; however cost of project management and evaluation services contained in this bid is \$464,000.00 each year.

Project Management Budget:

Project Manager(s)	140	2000	\$280,000.00	2000	\$280,000.00	4000	\$560,000.00
Sr. Project Manager(s)	165	500	\$82,500.00	500	\$82,500.00	1000	\$165,000.00
Project Evaluation Team	70	1450	101,500.00	1450	101,500.00		\$203,000.00
		2500	\$464,000.00	2500	\$464,000.00		\$928,000.00

Appendix 1
Facilities by MTA

Appendix 1 – Facilities by MTA

Central MTA

Site	Phone #	RUCA	Tier
Central Michigan University Health Center, 1101 Health Professional Blvd, Mount Pleasant, MI 48859-0001	989-774-6599	4	1
MidMichigan Medical Ctr - Midland, 4005 Orchard Dr, Midland, MI 48670-0001	989-839-1776	4	1
MidMichigan Medical Ctr - Gladwin, 515 Quarter St, Gladwin, MI 48624-1959	989-426-9286	9	2
MidMichigan Medical Ctr - Clare, 703 N McEwan St, Clare, MI 48617-1440	989-802-5000	7.4	2
Gratiot Community Hosp, 300 E Warwick Dr, Alma, MI 48801-1014	989-463-1101	4	2
Covenant Medical Center - Harrison, 700 Cooper Ave, Saginaw, MI 48602-5383	989-583-0000	1	2
Covenant Medical Center - Cooper, 515 N Michigan Ave, Saginaw, MI 48602-4316	989-583-0000	1	2
Central Mich Comm Hospital, 1221 South Dr, Mt Pleasant, MI 48858-3258	989-772-6700	4	2
Bay Regional Medical Center - West Campus, 3250 E Midland Rd, Bay City, MI 48706-2835	989-894-3000	1	2
Bay Regional Medical Center - Main Campus, 1900 Columbus Ave, Bay City, MI 48708-6831	989-894-3000	1	2
St Mary's Medical Center, 800 S Washington Ave, Saginaw, MI 48601-2551	989-907-8000	1	2
Huron Memorial Hospital, 1100 S Van Dyke Rd, Bad Axe, MI 48413-9615	989-269-9521	7	3
Standish Comm Hospital, 805 W Cedar St, Standish, MI 48658-9526	989-846-4521	10.4	3
Scheurer Hospital, 170 N Caseville Rd, Pigeon, MI 48755-9704	989-453-3223	10	3
MidMichigan Health Park - Mt. Pleasant, 4851 E. Pickard St., Mt. Pleasant, MI 48858-2078	989-775-1600	4.0	3
Healthsource Saginaw, 3340 Hospital Rd, Saginaw, MI 48603-9622	989-790-7700	1	3
Hills & Dales General Hospital, 4675 Hill St, Cass City, MI 48726-1008	989-872-2121	7	3
McKenzie Memorial Hosp, 120 N Delaware St, Sandusky, MI 48471-1009	810-648-9670	7	3
Mountain Town Family Practice, 308 W. Michigan Ave, Mount Pleasant, MI 48858-2410	989-779-9969	4	4
Ithaca Family Care Center, 114 N. Main St., Ithaca, MI 48847-1132	989-875-4166	7.4	4
Bridgeport Community Health Center, 6297 Dixie Highway, Saginaw, MI 48601	989-753-6000	1	4
Kingston Health care, 5988 State ST., Kingston, MI 48741	517-683-2221	3	4
David R. Gamez Community Health Center, 501 Lapeer, Saginaw, MI 48607-1208	989-753-6000	1	4
Family Medical Care-Ithaca, 121 N. Pine River, Ithaca, MI 48847-1039	517-875-5111	7.4	4
Roosevelt S. Ruffin Community Health Center, 229 Gallagher ST., Saginaw, MI 48601-3252	989-755-3619	1	4
Primary Care Practice, PC, 5170 Rifle River Trail, Alger, MI 48610-9343	517-873-5323	10	4
Wadsworth Dental Center, 2308 Wadsworth, Saginaw, MI 48601-1435	989-754-7771	1	4
Hearth Home, 732 Hoyt Street, Saginaw, MI 48607-1714	989-753-9011	1	4
Scheurer Family Medical Center, 168 N. Caseville Rd., Pigeon, MI 48755-9704	517-453-2141	10	4
St. Louis Family Clinic, 224 Mill St., St. Louis, MI 48880	989-681-3254	4	4
Mid-Michigan Medical Offices-Harrison, 815 N. Clare Avenue, Harrison, MI 48625-9194	989-539-2114	7	4
Blanchard Clinic, 438 Main St., Blanchard, MI 49310-9120	517-561-5230	4	4

Pinconning Medical Care, Inc., 204 W. Third St., Pinconning, MI 48650-9622	4	4
Huron Medical Center-Port Austin Camp, 24 E. Spring St., Port Austin, MI 48467-9123	4	4
Sterling Area Health Center, 725 East State Street, Sterling, MI 48659-9548	4	4
Austin Street Health Clinic, 51 Austin St., Sandusky, MI 48471-1244	4	4
Mayville Health care, 2112 Ohmer, PO Box 218, Mayville, MI 48744-9501	4	4
HDI-Tuscola Site, 1309 Cleaver Road, Caro, MI 48723-9160	4	4
HDI OB/GYN & Midwifery Services, 3175 W. Professional Drive, Bay City, MI 48706-2823	4	4
Saginaw Chippewa Indian Tribe Nimkee Memorial Well. Center, 2591 S Leaton Road, Mt Pleasant, MI 48858-8423	4	4
Bayside Health Center, 3884 Monitor Road, Bay City, MI 48706-9298	4	4
Family Health care of Brown City, 4472 Main Street, Brown City, MI 48416-7908	4	4
Breckenridge Family Medical Center, 302 W. Chestnut, Breckenridge, MI 48615-9579	4	4
Huron Medical Center-Ubly Campus, 2269 Main St., Ubly, MI 48475-9800	4	4
Beaverton Medical Center, PC, 129 W. Brown St., Beaverton, MI 48612-8119	4	4
Gratiot Community Hospital, 300 Warwick Drive, Alma, MI 48801-1014	4	4
St. Mary's Standish Comm. Hospital, 441 W. Cedar, Standish, MI 48658-9524	4	4
Au Gres St. Joseph Family Clinic, 302 S. Main St., Au Gres, MI 48703-8700	4	4
Ashley Clinic, 320 S. Sterling, Ashley, MI 48806	4	4
Caro Community Hospital, 401 N Hooper St., Caro, MI 48723-1476	4	4
Deckerville Community Hospital, 3559 Pine St., Deckerville, MI 48427-0126	4	4
Harbor Beach Comm Hosp, 210 S 1st St, Harbor Beach, MI 48441-1236	4	4
Marlette Comm Hospital, 2770 Main St, Marlette, MI 48453-1141	4	4
Janes Street Academic Community Health Center, 1522 Janes Street, Saginaw, MI 48601-1819	4	4
Sterling Dental Clinic, 5095 Rifle River Trail, Alger, MI 48610-9327	4	4
Hope Network Rehab, 601 S Mission St, Mt Pleasant, MI 48853-2763	4	4
Bay Area Reg Dialysis Ctr - Bay City, 1536 W Center Rd, Essexville, MI 48732-2114	4	4
Bay Area Reg Dialysis Ctr - Saginaw, 4800 McLeod Dr E, Saginaw, MI 48604-2839	4	4
Functional Rehab Services, 2575 McLeod Dr N, Saginaw, MI 48604-2858	4	4
Bay Area Regional Dialysis-Saginaw River, 920 N Niagara St, Saginaw, MI 48602-4332	4	4
Healthtrak Rehab Services, 903 N Euclid Ave, Bay City, MI 48706-2478	4	4
Regional Dialysis Services Inc, 4901 Jefferson Ave, Midland, MI 48640-2905	4	4
Valley Phys Therapy Pain Clinic, 3630 Shattuck Rd Ste 2, Saginaw, MI 48603-7004	4	4
Renal Treatment Ctrs-Illinois Inc, 1527 E Genesee Ave, Saginaw, MI 48607-1755	4	4
Thumb Area Dialysis Center, 6757 Main St, Cass City, MI 48726-1556	4	4
Tuscola Phys Ther & Rehab Center, 714 S Trumbull St, Bay City, MI 48708-4217	4	4
Great Lakes Renal Network, 404 S Crapo St, Mt Pleasant, MI 48858-2944	4	4
989-779-8724	4	4

Northern MTA

Site	Phone #	RUCA	Tier
Munson Medical Center, 1105 6th St, Traverse City, MI 49684-2345	231-935-6000	4	1
Alpena Regional Medical Center, 1501 W Chisholm St, Alpena, MI 49707-1401	989-356-7390	4	1
Northern Michigan Hospital, 416 Connable Ave, Petoskey, MI 49770-2212	800-248-6777	8	1
Paul Oliver Memorial Hospital, 224 Park Ave, Frankfort, MI 49635-9658	231-352-9621	10	2
Charlevoix Area Hospital, 14700 Lakeshore Dr, Charlevois, MI 49720-1931	231-547-4024	9	2
Kalkaska Memorial Health Center, 419 S. Coral Street, Kalkaska, MI 49646-2500	231-258-7500	9.2	2
West Shore Medical Center, 1465 E Parkdale Ave, Manistee, MI 49660-9709	231-398-1000	7	3
West Branch Regional Medical Center, 2463 S M 30, West Branch, MI 48661-9312	517-345-3660	10	3
MidMichigan Health Park, 9249 W. Lake City Road, Houghton Lake, MI 48629-9602	989-422-5122	7	3
Tendercare Health Center - Rogers City, 555 N Bradley Hwy, Rogers City, MI 49777-1539	989-734-7545	7	3
St. Joseph Health System, 200 Hemlock, Tawas City,	800-362-9404	3	3
Otsego Memorial Hospital, 825 N. Center Ave., Gaylord, MI	989-731-2100	3	3
Mercy Hospital - Grayling, 1100 E Michigan Ave, Grayling, MI 49738-1312	989-348-5461	7	3
Cheboygan Memorial Hospital, 748 S Main St, Cheboygan, MI 49721-2220	231-627-5601	7	3
Mercy Hospital - Cadillac, 400 Hobart St, Cadillac, MI 49601-2331	231-876-7200	5	3
Beaver Island Rural Health Center, 37830 Kings Hwy., Box 146, Beaver Island, MI 49782-0146	231-448-2275	10	4
Alcona Health Center - Alpena Services, 1185 US-23 North, Alpena, MI 49707-8018	989-356-4049	4	4
Elk Rapids Family Practice, PC, 124 Ames, Elk Rapids, MI 49629-9449	616-264-8282	5	4
Twas St. Joseph Internal Medicine Clinic, 295 Maple St., Tawas City, MI 48763-9352	989-362-6108	7	4
Huron Family Medicine, 700 E. German St., Tawas City, MI 48763-9349	517-362-4470	7	4
Crystal Lake Clinic, PC, 6227 Frankfort Hwy., Benzonia, MI 49616-9654	616-882-9661	10	4
Au Ssable Valley Health Center, 1392 Maple Dr., Fairview, MI 48621-8703	517-848-5644	10	4
Primary Care Practice, PC, 1910 E. Miller Rd., PO Box 204, Fairview, MI 48621-8731	517-848-2210	10	4
Crystal Lake Clinic-Frankfort, 826 Forest Ave., Frankfort, MI 49635-9003	231-882-9661	10	4
Northern Pines Health Center, PC, 11293 N.M37, Ste. A, Buckley, MI 49620-9593	231-269-4185	5	4
Crystal Lake Clinic, PC, 8225 Lake St., Bear Lake, MI 49614-9688	616-864-3314	10.6	4
Tawas Bay Family Practice, 541 Lake St., Tawas City, MI 48763-5105	989-362-3447	7	4
Leelanau Clinic at Sutton Bay, 650 S. Bay Shore Drive, PO Box 247, Suttons Bay, MI 49682	616-271-3791	10.2	4
North Mercy Primary Care Associates, 1250 Michigan Ave., Grayling, MI 49758-7074	517-348-1212	7	4
Twas St. Joseph Women's Clinic, 325 M-55, Tawas City, MI 48763-8211	517-362-2540	7	4
Great Lakes Family Care, 520 Cobbs St., Cadillac, MI 49601-2588	231-775-6521	5	4
Little Traverse Bay Band of Odawa Indians, 7500 Odawa Circle, Harbor Springs, MI 49740-9692	231-242-1612	10.3	4
East Jordan Family Health Center, 601 Bridge Street, East Jordan, MI 49727-9383	231-536-2206	9	4
Internal Medicine Services, 740 S. Main St., Cheboygan, MI 49721-2220	231-267-9921	7	4

Women's & Children's Health Services, 722 S. Main St., Cheboygan, MI 49721-2220	231-627-1493	7	4
Central Lake Family Health Center, 7960 West Old State Street, Central Lake, MI 49622	231-544-3700	10	4
Wellston Medical Center, 17081 Caberfae Hwy., Wellston, MI 49689-9718	616-848-4777	10.6	4
Mackinac Trail Health Clinic, 7971 Mackinaw Trail, Cadillac, MI 49601-9746	616-779-9700	5	4
Atlanta Clinic, 11899 M32 West, Atlanta, MI 49709-9374	989-785-4855	10	4
Bellaire Family Health Center, 307 E. Cayuga Street, Bellaire, MI 49615-9707	231-533-8649	10	4
Onekama Migrant Clinic, 6433 Eight Mile Rd., Bear Lake, MI 49614-9797	231-889-5600	10.6	4
Grand Travers Band of Ottawa Chippewa Ind. Med. Lodge, 2605 NW Bayshore Drive, Suttons Bay, MI 49682-9275	231-534-7477	10.2	4
Primary Care, Inc., 2331 Progress, Ste. D, P.O. Box 340, West Branch, MI 48661-9384	989-345-1184	10	4
Hale St. Joseph Medical Clinic, 116 S. Church, Hale, MI 48739	517-728-4334	10.6	4
Primary Care Practice, PC, 337 E. Houghton Ave., PO Box 265, West Branch, MI 48661-1127	517-345-5240	10	4
Little River Band of Ottawa Indians Tribal Health Clinic, 310 9th Street, Manistee, MI 49660-2100	231-723-8299	7	4
Ogemaw Clinic, Greenwood Rd., Prescott, MI 48756	989-889-5600	10	4
Manistee Family Health care, 72 Filer St., Manistee, MI 49660-2717	231-723-9190	7	4
Mancelona Family Practice, 419 W. State St., Mancelona, MI 49659-9651	231-587-9181	10	4
Great Lakes Family Care-McBain, 119 N. Roland St., McBain, MI 49657-9683	231-825-2643	5	4
Alcona Health Center - Harrisville Clinic, 419 E. Main Street, Harrisville, MI 48740-9222	989-724-5655	10	4
Kalkaska Memorial Health Center, 419 S. Corol St., Kalkaska, MI 49646-9657	231-258-7500	9.2	4
Onaway Community Medical Center, 21258 W. M68, Onaway, MI 49765-9692	517-733-2082	10	4
Roscommon-Mid Michigan Medical Offices, 135 Lake ST., Roscommon, MI 48653-7658	989-275-8391	9	4
Thunder Bay-Hillman Clinic, 610 Caring St., Hillman, MI 49746-8818	989-742-4583	10.5	4
Rogers City Clinic, 205 N. Bradley, Rogers City, MI 49779-1407	989-734-2052	7	4
Onekama Area Health Center, 8288 Portage St., Onekama, MI 49675-9317	231-889-4283	10.6	4
Kaleva Medical Center, 9061 Aura St., Kaleva, MI 49645-9678	616-362-2777	10.5	4
Great Lakes Family Medicine, 106 Division St., Oscoda, MI 48750-1607	517-739-5691	7	4
St. Joseph Medical Practices, 5935 N. Huron Rd., Oscoda, MI 48750-9710	517-739-1441	7	4
Alpena Medical Arts, PC, 211 Long Rapids Rd., Alpena, MI 49707-1315	517-354-2142	4	4
Mercy Primary Care Associates, 2585 W. Houghton Lake Dr., Prudenville, MI 48651-9624	517-422-2400	7	4
Great Lakes Family Care-Manton, 115 E. 7th St., Manton, MI 49663-9429	231-824-6456	5	4
Primary Care Practice, PC, 436 W. Main, PO Box 70, Hale, MI 48739-9246	517-728-6516	10.6	4
Primary Care Practice, PC, 2990 Campbell Rd., Rose City, MI 48654-9724	517-685-6969	10	4
Mercy Primary Care Assoc/Roscommon CPS, 234 Lake St., Roscommon, MI 48653-9203	517-348-0448	9	4
Alcona Health Center - Lincoln Clinic, 177 N. Barlow Road, Lincoln, MI 48742	989-734-8157	10	4
Prescott Clinic, PC, 204 E. Railroad, Prescott, MI 48756	517-873-3352	10	4
Honor Family Practice, 10524 Main St., Honor, MI 49640-9461	231-325-2277	6	4
Traverse City Migrant Clinic, 10767 Traverse Highway, Traverse City, MI 49684-6219	231-947-0351	4	4
Primary Care Practice, PC, 2250 Towerhill Rd., Box 37, Houghton Lake, MI 48629-3961	517-422-5146	7	4
Alcona Health Center - Oscoda Clinic, 5671 N. Skeel, Oscoda, MI 48750-1535	989-739-3062	7	4

Indian River Medical Center, 6135 Cressy St., Indian River, MI 49749	616-238-8908	9	4
Crystal Lake Clinic, PC, 1975 Stirling Dr., Interlochen, MI 49643-9264	231-275-7965	5	4
Alcona Health Center - Ossineke Clinic, 11745 Hwy. US-23, Ossineke, MI 49766-9582	989-471-2156	4	4
Primary Care Practice, PC, 1360 N. St. Helen Rd., St. Helen, MI 48656-9521	989-389-4944	9	4
Alcona Health Center - Tiger Extension, 61 N. Barlow Rd, Lincoln, MI 48742	989-736-8716	10	4
Munson Dialysis Center, 4062 W Royal Dr., Traverse City, MI 49684-8965	231-935-0338	4	4
Regional Dialysis Services Inc, 599 Court St, West Branch, MI 48661-9310	989-345-8422	10	4
Renal Dialysis Ctrs Inc - Cadillac, 203 Palister St, Cadillac, MI 49601-2591	231-779-8917	5	4
Fmca Of Tawas Bay, 1698 E US 23, East Tawas, MI 48730-9302	989-362-5267	7	4
Dynamic Physical Therapy Inc, 8872 Professional Dr, Cadillac, MI 49601-8481	231-876-0010	5	4
Community Rehabilitation Services Pc, 600 Bennett St, Rose City, MI 48654-9553	989-685-8821	10	4
Bondy Timothy I Inc, 1333 Spring St, Petoskey, MI 49770-8720	231-487-4638	8	4
Renal Dialysis Ctrs Inc - Manistee, 1293 E Parkdale Ave, Manistee, MI 49660-8904	231-398-1790	7	4

Southwestern MTA

Site	Phone #	RUCA	Tier
Borgess Health, 1521 Gull Rd, Kalamazoo, MI 49048-1640	269-226-7000	1.0	1
Bronson Methodist Hosp, 601 John St Box 26, Kalamazoo, MI 49007-5341	269-341-7654	1	1
Western Michigan University Sindecuse Health Center, 1000 Oakland Dr 3rd Fl, Kalamazoo, MI 49008-1282	269-387-3287	1	1
Bronson Vicksburg Hospital, 13326 N Boulevard St, Vicksburg, MI 49097-1514	269-649-9107	2	2
Comm Hlth Ctr-Branch Co, 274 E Chicago St, Coldwater, MI 49036-2041	517-279-5400	4	2
Lakeland Hospital - St Joseph, 1234 Napier Ave, Saint Joseph, MI 49085-2112	269-983-8300	1	2
Three Rivers Area Hospital, 701 S Health Parkway, Three Rivers, MI 49093-8352	269-278-1145	7.3	2
Lakeview Medical Center, 404 Hazen St., Paw Paw, MI 49079-1040	269-657-2550	2	3
Watervliet Community Hospital, 400 Medical Park Dr, Watervliet, MI 49098-9225	269-463-3111	2	3
South Haven Community Hospital, 955 S. Bailey Ave., South Haven, MI 49090-9701	269-637-5271	7	3
Surgis Hospital, 916 Myrtle St, Sturgis, MI 49091-2326	269-659-4200	4	3
Lakeland Specialty Hosp/Berrien Center, 6418 Deans Hill Rd, Berrien Center, MI 49102-9750	269-471-7761	3	3
Lakeview Comm Hospital, 408 Hazen St, Paw Paw, MI 49079-1019	269-657-7149	2	3
Lee Memorial Hospital, 420 W High St, Dowagiac, MI 49047-1943	269-782-8681	7.3	3
Oaklawn Hospital, 200 N Madison St, Marshall, MI 49068-1143	269-781-4271	7.3	3
South Haven Comm Hosp, 955 S Bailey Ave, South Haven, MI 49090-9701	269-637-5271	7	3
Battle Creek Health System, 300 North Ave, Battle Creek, MI 49017-3307	269-966-8000	1	3
Edison School-Based Health Center, 924 Russell St., Kalamazoo, MI 49001-3037	269-337-1702	1	4
Lakeland Family Clinic, Benton Harbor, 960 Agard Ave., Benton Harbor, MI 49022-4051	269-927-5391	1	4
Inter-Care-Benton Harbor, 697 Weld St., Benton Harbor, MI 49022-4843	269-927-5400	1	4
Nursing Clinic of Battle Creek, 34 Green Street, Battle Creek, MI 49014-4029	269-962-6565	1	4
Family Health Center, 181 Emmett Street West, Battle Creek, MI 49017-2963	269-965-8866	1	4
Inter-Care-Bangor, 308 Charles St., Bangor, MI 49013-1317	269-427-7967	9	4
Health Care for the Homeless, 431 Rose Street, Kalamazoo, MI 49007	269-385-2217	1	4
Family Health Center - South, 2030 Portage Road, Kalamazoo, MI 49001-3836	269-349-0888	1	4
Family Health Center, Inc., 117 West Paterson Street, Kalamazoo, MI 49007-2557	269-349-2641	1	4
Inter-Care-Eau Claire, 6270 W. Main St., Eau Claire, MI 49111-9480	269-461-6927	2	4
Family Health Center of Albion, 150 Market Place, Albion, MI 49224-1766	517-629-6540	7.3	4
Constantine White Pigeon Family Medical Clinic, 67105 US 131 S., Constantine, MI 49042-9781	616-435-8466	9	4
Lee Memorial Medical Group-Cassopolis, 116 Spencer Rd., Cassopolis, MI 49031-9771	616-445-0771	3	4
Southwestern Medical Clinic, 2002 S. 11th St., Niles, MI 49120-4074	616-687-0200	1	4
Mendon Medical Care, 302 Lane Ave., Mendon, MI 49072-9799	616-496-7886	10.4	4
Lakeview Medical Services, 110 E. Main St., Marcellus, MI 49067-8523	269-646-5004	3	4
Lawton Medical Center, 310 White Oak St., Lawton, MI 49065-9705	269-624-2031	2	4

Doctor's Office, The, 104 S. Lakeview Ave., Sturgis, MI 49091-1947	4
Community Health Center Family Clinic, 292 E. Chicago St., Coldwater, MI 49036-2041	4
Homer Medical Center, 420 S. Hillsdale, Homer, MI 49245-1248	4
Decatur Family Practice, 319 W. Delaware St., Decatur, MI 49045-1106	10
Lee Memorial Medical Group-PED, 505 Main St., Dowagiac, MI 49047-1710	3
Lee Memorial Medical Group, 310 S. Front St., Dowagiac, MI 49047-1740	7.3
Lee Memorial Group-Main Street, 105 Main St., Dowagiac, MI 49047-1741	7.3
Chang MD PC, Boonchoo, 417 W. High St., Dowagiac, MI 49047-9028	7.3
Lee Memorial Medical Group-SIS, 67892 M-152, Dowagiac, MI 49047-9028	7.3
Centreville Medical Care, 666 A. E. Main, Centreville, MI 49032	10.5
Trillium Family Medicine, 27931 C Drive N., Albion, MI 49224-8402	7.3
Dowagiac Medical Associates, PC, 400 W. Division St., Dowagiac, MI 49047-1704	7.3
Sturgis Pediatrics, 1409 S. Lakeview Ave., Sturgis, MI 49091-2350	4
Pokagon Band of Potawatomi Health Services, 57392 M-51 South, Dowagiac, MI 49047-9766	4
Primary Care-White Pigeon, 119 S. Kalamazoo, White Pigeon, MI 49099-8149	9
Cooper Medical Clinic, 520 Railroad St., Bangor, MI 49013-1490	9
Union City Medical Center, 624 W. M 60, Union City, MI 49094-9397	10.5
Promed Family Practice, 1241 W. Broadway, Three Rivers, MI 49093-8319	7.3
Three Rivers Health Family Care, 711 S. Health Pky. Ste. L7, Three Rivers, MI 49093-8354	7.3
Rcg Oshtemo, 6739 Seeco Dr., Kalamazoo, MI 49009-5928	4
Rcg South Haven, 199 Veterans Blvd, South Haven, MI 49090-8652	1
Eagle Rehab Corporation, 228 W Chicago Rd, Sturgis, MI 49091-1709	4
Renal Care Grp SW Mi Dba Rcg Three River, 601 S Health Parkway, Three Rivers, MI 49093-8351	7.3
Southwest Regional Rehab Ctr, 393 Roosevelt Ave E, Battle Creek, MI 49017-3333	4
Rcg Kalamazoo, 521 E Michigan Ave, Kalamazoo, MI 49007-3889	1
Physical Therapy Assc Of Kalamazoo, 303 Balch St, Kalamazoo, MI 49001-2706	4
Physical Therapy One, 1423 W Centre Ave, Portage, MI 49024-5351	1
Rcg Battle Creek, 2845 Capital Ave SW Ste 104, Battle Creek, MI 49015-4186	4
Rcg Battle Creek North, 233 Roosevelt Ave E, Battle Creek, MI 49017-2828	4
Rcg Coldwater, 360 E Chicago St, Ste 112, Coldwater, MI 49036-2086	4

Upper Peninsula MTA

Site	RUC#	Phone #	Tier
Marquette General Hospital, 420 W Magnetic St, Marquette, MI 49855-2711	4	800-562-9753	1
Doctors Park, 2500 7th Ave., South Escanaba, MI 49829-1176	4.0	906-786-2172	2
Baraga Co Mem Hospital, 770 N Main St, L'Anse, MI 49946-1126	10	906-524-3300	2
Bell Memorial Hospital, 101 S 4th St, Ishpeming, MI 49849-2151	4	906-486-4431	2
Chippewa Co War Mem Inc, 500 Osborn Blvd, Sault St Marie, MI 49783-1822	4	906-635-4460	2
Helen Newberry Joy Hosp, 502 W Harrie St, Newberry, MI 49868-1209	7	906-293-9200	2
Ontonagon Memorial Hosp, 601 S 7th St, Ontonagon, MI 49953-1448	10	906-884-4134	2
Portage Health System Inc, 500 Campus Dr, Hancock, MI 49930-1569	4	906-483-1000	2
Peninsula Medical Center, 1414 W. Fair Ave, Marquette, MI 49855-2675	4.0	906-225-3905	2
Schoolcraft Memorial Hospital, 115 N. Lake, Manistique, MI 49854-1234	7	906-341-2153	2
Chippewa Medical Associates, 510 N.Ashmun St., Sault Ste Marie, MI 49783-1964	4.0	906-632-6013	2
Pathways, 200 W. Spring St, Marquette, MI 49855-4630	4.0	906-225-7201	2
Dickinson Co Mem Hosp, 1721 S Stephenson Ave, Iron Mountain, MI 49801-3637	4	906-774-1313	2
Munising Memorial Hosp, 1500 Sandpoint Rd, Munising, MI 49862-1406	10	906-387-4110	2
Mackinac Straits Hosp, 220 Burdette St, Saint Ignace, MI 49781-1712	7	906-643-8585	2
Keweenaw Memorial Medical Ctr, 205 Osecola St, L'aurium, MI 49913-2134	7.2	(906) 337-6500	2
Grand View Hospital, N10561 Grandview Ln, Ironwood, MI 49938-9622	7	906-932-2525	2
Upper Peninsula Health Plan, 228 W. Washington St, Marquette, MI 49855-4330	4.0	906-225-7500	2
Keweenaw Memorial Health Center, 205 Osceola St, Laurium, MI 49913-2134	7.2	906-337-6560	2
St Francis Hospital, 3401 Ludington St, Escanaba, MI 49829-1300	4	906-786-3311	3
Iron Co General Hospital, 1400 W Ice Lake Rd, Iron River, MI 49935-9526	7	906-265-6121	3
Bhs Hancock, 920 Water Street, Hancock, MI 49930-1949	4.0	906-487-9377	4
Lake Superior State University - Medical Center, 650 W. Eastday Ave., Sault Ste Marie, MI 49783-1656	4.0	906-632-6841	4
Henke/Merrill Clinic, 1711 S. Stephenson, Ste. 300, Iron Mountain, MI 49801-3639	4.0	906-779-4270	4
Mackinac Straits Rural Health Clinic, 220 Burdette St., St. Ignace, MI 49781-1712	4	906-643-7999	4
Superior Family Medical Associates, 550 Osborn Blvd., Sault St. Marie, MI 49783-1899	4	906-632-0370	4
Riverside Medical Associates, 601 Osborn Blvd., Sault St. Marie, MI 49783-1883	4	903-632-1800	4
Community Care Clinic, 500 Osborn Blvd., Sault St. Marie, MI 49783-1822	4	906-635-4460	4
Pickford Medical Center, 7742 N. M-129, PO Box 506, Pickford, MI 49774-9003	5	906-647-2217	4
Marquette Medical Clinic, Trenary Community Bldg., Trenary, MI 49891	5	906-446-3336	4
Gibson Family Health Center, 502 W. Harrie St., Newberry, MI 49868-1209	10	906-293-9200	4
Keweenaw Memorial Health Center-Lk. Linden, 110 Calumet St., Lake Linden, MI 49945-1308	7	906-337-5040	4
Jacobs MD Family Practice, Donald J., 844 Pyle Drive, Kingsford, MI 49802-4455	5	906-774-6383	4
Nordic Medical Center, 4243 W. M-69, PO Box 139, Felch, MI 49831	5	906-246--3800	4

After Hours Clinic/Newberg Clinic, 400 Woodward Ave., Iron Mountain, MI 49801-4631	906-779-4679	4
OSF Medical Group-Gladstone, 128 Michigan Avenue, Gladstone, MI 49837-1929	906-428-3273	4
Houghton Medical Arts, 301 W. Lake Ave., Houghton, MI 49931	906-487-1710	4
Keweenaw Bay Indian Community Dept of Healt & Human Services, 102 Superior Ave, Baraga, MI 49908-9673	906-353-8666	10
Marquette Medical Clinic Iron River, 1500 W. Ice Lake Rd, Iron River, MI 49935-8509	906-265-5378	7.0
Bay Mills Indian Community Bay Mills Wellness Center, 12124 West Lakeshore Drive, Brimley, MI 49715-9319	906-248-3204	5
Marquette Medical Clinic Grand Marais, Burt Township Hall P.O. Box 51, Grand Marais, MI 49839-0051	906-494-2341	10.0
Sault Ste. Marie Tribe of Chippewa Indians Lambert Health Center, 225 Waseh Drive, St Ignace, MI 49781-9490	906-643-8689	7
Sault Ste. Marie Tribe of Chippewa Indians Tribal HC, 2864 Ashmun Street, Sault Ste. Marie, MI 49783-3740	906-632-5276	4
Munising Tribal Health Center, 622 W. Superior St, Munising, MI 49862-1329	906-387-4614	10.0
Lac Vieux Desert Band Health Center, E-23560 Choate Road, Watersmeet, MI 49969-0249	906-358-4588	10
Newberry Tribal Community Health Center, Zee-ba-Tik Lane RR4 box 1195, Newberry, MI 49868	906-293-8181	7
Marquette Medical Clinic-Kingsford, 800 East Blvd., Kingsford, MI 49802-4436	906-774-4000	4
OSF Medical Group-Escanaba, 3409 Ludington St., Escanaba, MI 49829-4212	906-789-4040	4
ewen Medical-Dental Center, Hemlock and Elm Street, Ewen, MI 49925	906-988-2210	10
Marquette Medical Clinic Gladstone, 2002 Minneapolis Ave., Gladstone, MI 49837-2027	906-428-1856	4.0
Dickinson-Iron Denter Center, 211 South Fourth Street, Crystal Falls, MI 49920-1503	906-875-6133	10.6
Dialysis Centers Of America - Illinois I, 3501 Ludington St, Escanaba, MI 49829-4215	(906)789-8010	4

Western MTA

Site	Phone #	RUCA	Tier
Spectrum Health-Downtown Campus, 4700 60th St SE, Grand Rapids, MI 49512-9665	616-391-1774	1	1
Mecosta Co Gen Hospital, 605 Oak St, Big Rapids, MI 49307-2048	231-796-8691	4	2
Allegan General Hospital, 551 Linn St, #230, Allegan, MI 49010-1591	269-673-8424	8.0	2
United Memorial United Kelsey Campus, 418 Washington Ave., Lakeview, MI 48850-0440	989-352-7211	10.6	2
Borgess-Pipp Health Center, 411 Naomi St, Plainwell, MI 49080-1222	269-226-7265	4.2	2
Holland Community Hospital, 602 Michigan Ave, Holland, MI 49423-4918	616-392-5141	1	2
Metropolitan Hospital - Grand Rapids, 1919 Boston St SE, Grand Rapids, MI 49506-4160	616-252-7200	1	2
Pennock Hospital, 1009 W Green St, Hastings, MI 49058-1710	269-945-3451	7.3	2
Spectrum Health-Kent Comm Campus, 750 Fuller Ave NE, Grand Rapids, MI 49503-1918	616-486-3100	1	2
Spectrum Health-Reed City Campus, 300 N Patterson Rd, Reed City, MI 49677-8041	231-832-3271	7.4	2
St Mary's Health Care, 200 Jefferson SE, Grand Rapids, MI 49503-4502	616-752-6090	1	2
United Memorial Hospital - Greenville, 615 S Bower St, Greenville, MI 48838-2614	616-243-7646	7.3	2
Hackley Hospital, 1700 Clinton St, Muskegon, MI 49442-5502	231-726-3511	1	2
Mercy General Health Partners, 1500 E Sherman Blvd, Muskegon, MI 49444-1849	231-672-6336	1	3
North Ottawa Comm Hosp, 1309 Sheldon Rd, Grand Haven, MI 49417-2404	616-842-3600	1	3
Mary Free Bed Hosp & Rehab Ctr, 235 Wealthy St SE, Grand Rapids, MI 49503-5247	616-459-1811	1	3
Sheridan Community Hosp, 301 N Main St, Sheridan, MI 48884-9235	989-291-3261	9	3
Metropolitan Hospital - Cedar Springs, 14211 White Creek Ave NE, Cedar Springs, MI 49544-8168	616-696-6200	1.0	3
Lakeshore Community Hosp Inc, 72 S State St, Shelby, MI 49455-1228	231-861-3045	10.6	3
Ionia Co Memorial Hosp, 479 Lafayette St, Ionia, MI 48846-1834	616-527-4200	4.2	3
Gerber Memorial Hospital, 212 S Sullivan Ave, Fremont, MI 49412-1548	231-924-3300	7	3
Zeeland Community Hosp, 8333 Felch St, Zeeland, MI 49464-1698	616-772-4644	1	3
Carson City Hospital, 406 E Elm St, Carson City, MI 48811-9693	989-584-3131	7	3
Mecosta County Medical Center, 605 Oak Street, Big Rapids, MI 49307-2048	231-796-8691	4.0	3
Memorial Med Ctr-W Mich, 1 N Atkinson Dr, Ludington, MI 49431-1906	231-843-2591	7	3
Lakeshore Medical Center, 218 N. Michigan, Shelby, MI 49455-1028	616-861-2187	10.6	4
Primary Care Partner-Trufant Family, 128 N. B St., Trufant, MI 49347-5107	616-984-2315	2	4
Westside Health Center, 669 Stocking Ave. NW, Grand Rapids, MI 49504-5176	616-235-1480	1	4
Union High School Health Center, 1800 Tremont Blvd. NW, Grand Rapids, MI 49504-4868	616-791-6593	1	4
The Salvation Army-Booth Family Clinic, 1215 E. Fulton St., Grand Rapids, MI 49503-3849	616-459-9468	1	4
Greenrock Springs Urgent Family Care, 4386 14 Mile Rd. NE, Rockford, MI 49341-7838	616-863-9999	1	4
Medics, PC, 209 Wheatland Rd., Remus, MI 49340	989-967-3300	6	4
St. Mary's McAuley Center, 245 Cherry St., DE #406, Grand Rapids, MI 49503-4607	616-913-8200	1	4
Borgess Family Medicine, 345 Naomi St., Plainwell, MI 49080-1257	616-692-6661	4.2	4

Ottawa Hills High School, 2055 Rosewood SE, Grand Rapids, MI 49506-3248	4
Ferguson Adult Health Center, 75 Sheldon Blvd. SE, Grand Rapids, MI 49503-4224	1
Grand Rapids Pediatrics, 330 Barclay Ave. NE, Grand Rapids, MI 49503-2556	4
Primary Health Services, PC, 505 W. Ludington Ave., Ludington, MI 49431-2029	4
Pentwater Family Practice, 500 N. Hancock, Pentwater, MI 49449	4
Creston High School Health Center, 1720 Plainfield NE, Grand Rapids, MI 49505-4705	4
St. Mary's Heartside Clinic, 359 S. Division, Grand Rapids, MI 49503-4537	4
Saint Mary's Clinica Santa Maria, 730 Grandville SW, Grand Rapids, MI 49503-4920	4
Newaygo Medical Center, 211 W. Pine Lake Dr., Newaygo, MI 49337-8029	4
Borgess Women's Health, 671 Allegan, Plainwell, MI 49080-1685	4
Maplewood Health Center, 306 Maplewood, Greenville, MI 48838-1584	4
Huron Potawatomi Inc Tribal Health Department, 4415 Byron Center Ave SW, Wyoming, MI 49519-4800	4
Match-e-Be-Nash-She-Wish-Potawatomi, 1743 142nd Ave, Dorr, MI 49323-9404	4
Sparta Health Center, 475 S. State Street, Sparta, MI 49345-1549	4
Inter-Care-Pullman, 5498 - 109th Ave., Pullman, MI 49450-9631	4
Family Health Care - White Cloud, 1135 Wilcox Street, White Cloud, MI 49349-8673	4
Family Health Care-Brenson Street, 126 South Benson Street, White Cloud, MI 49349-8672	4
Muskegon Family Care-Youth Detention, 1830 White Lake Dr., Whitehall, MI 49461-9205	4
Muskegon Family Care-Oak Clinic, 1700 Oak Avenue, Muskegon, MI 49442-2407	4
Muskegon Family Care - Getty Street Clinic, 2201 S. Getty St., Muskegon, MI 49444-1207	4
Lakeshore Medical Center, 905 Colby St., Whitehall, MI 49461-1262	4
Pediatric & Adolescent Specialists, 245 S. Second St., Carson City, MI 48811	4
Mecosta Health Services, Inc., 650 Linden, Big Rapids, MI 49307-1879	4
Shelby Family Care Center, 71 Bevier St., Shelby, MI 49455-1239	4
Carson City Center for Women's Health, 401 E. Elm St., Carson City, MI 48811	4
Cherry Street Health Services, 550 Cherry St. SE, Grand Rapids, MI 49503-4748	4
Carson Family Care Center, 518 E. Elm St., Carson City, MI 48811-9675	4
Hesperia Schools School Nursing Program, 96 S. Division, Hesperia, MI 49421-9004	4
Hackley Community Care Center, 2700 Baker Street, Heights, MI 49444-2157	4
Eastside Family Medical, 8540 105th Ave., Stanwood, MI 49346-9764	4
Stanon Family Care Center, 525 N. State Rd., Box 638, Stanton, MI 48888-9331	4
Family Health Care - Grant, 11 N. Maple, Grant, MI 49327-7900	4
Primary Care Partner-Sparta Family, 25 Ida Rd., Sparta, MI 49345-1277	2
Sheridan Care Clinic, 107 Center, Sheridan, MI 48884	4
Allegan Medical Clinic, PC, 551 Linn St., Allegan, MI 49010-1595	4
Reed City Hospital Corp. dba SP, 5991 S. 95th Ave., Evart, MI 49631-9386	4
LifeCare Hospitals/Western Michigan, 1700 Oak Ave 3rd Fl, Muskegon, MI 49442-2407	4

Inter-Care-Holland, 285 James Street, Holland, MI 49424-1849	616-399-0200	1	4
Hesperia Medical Center, 78 N. Division, Hesperia, MI 49421-9002	616-854-6415	10-4	4
Shelby Migrant Clint, 119 South State S., Shelby, MI 49455-1243	231-861-2130	10-6	4
Kelsey Care Center, 420 Lincoln Ave., Lakeview, MI 48850-2500	517-352-6474	10-6	4
Edmore Clinic, 1380 E. Main St., Edmore, MI 48829-8339	989-772-6896	10	4
Medics, PC, 1131 Howard City Rd., Edmore, MI 48829	989-424-5070	10	4
Baldwin Family Health Care, 1615 Michigan Ave., Baldwin, MI 49304-7984	231-745-4624	10	4
Family Health Care Counseling Center, 1101 Washington Ave., Baldwin, MI 49304-8199	231-745-2000	10	4
Mid-Michigan Medical Offices-Evart, 220 N. Main St., Evart, MI 49631-5102	231-734-3300	10-6	4
Oakwood Generations, 690 E. 9th St., Baldwin, MI 49304	231-745-2000	10	4
Gerber Memorial Hospital Mobile Health Center, 212 S. Sullivan ST., Fremont, MI 49412-1548	616-924-1389	7	4
Pine Medical Group, PC, 230 W. Oak St., Fremont, MI 49412-1575	231-924-4200	7	4
Belknap Health Commons, 751 Lafayette Ave. NE, Grand Rapids, MI 49503-1628	616-742-9945	1	4
Northern Montcalm Medical Center, 418 Washington Ave., Lakeview, MI 48850	989-352-7211	10-6	4
Baldwin Teen Health Center, 525 W. 4th St., Baldwin, MI 49304-9518	231-745-3116	10	4
Browning Claytor Health Center, 1246 Madison SE, Grand Rapids, MI 49507-1761	616-913-8300	1	4
Edmore Care Clinic, 223 W. Main St., Edmore, MI 48829	517-427-3331	10	4
Kent City Medical Center, 200 S. Main St., Kent City, MI 49330-9701	616-678-4790	2	4
White Pine Family Medicine, 261 N. Main Street, Cedar Springs, MI 49319-9709	616-696-2020	2	4
Ionia Family Practic, 330 Lovell, Ionia, MI 48846-9706	616-527-5732	4-2	4
Balice Clinic, Tony, 550 E. Washington St., Ste. 101, Ionia, MI 48846-2202	616-527-4290	4-2	4
Medics, PC, 220 N. Ensley, Howard City, MI 49329-8656	239-937-6226	2	4
Randall Street Medical, PC, 675 W. Randall St., Coopersville, MI 49404-1305	616-837-9777	2	4
Greenville Family Care Center, 1014 E. Washington, Greenville, MI 48838-2463	616-754-7145	7-3	4
Grant Medical Center, 71 S. Front St., Grant, MI 49327-9701	616-834-5995	2	4
Burton Health Center, 2135 Buchanan Ave. SW, Grand Rapids, MI 49507-2911	616-247-3638	1	4
Hope Network Rehab Serv, 1080 E Sternberg Rd, Muskegon, MI 49444-8796	231-799-2200	1	4
Comprehensive Rehab Ctr Pt, 640 3 Mile Rd NW, Grand Rapids, MI 49544-8209	616-785-8535	1	4
Comprehensive Therapy Center, 2505 Ardmore St SE, Grand Rapids, MI 49506-4924	616-559-1054	1	4
DVA Renal Health care Inc - Ludington, 5 N Atkinson Dr Ste 101, Ludington, MI 49431-2918	231-843-7060	7	4
DVA Renal Health care Inc - Muskegon, 1277 Mercy Dr, Muskegon, MI 49444-4605	231-733-1912	1	4
DVA Renal Health care Inc - Newaygo, 1317 W Main St, Fremont, MI 49412-1478	231-924-4535	7	4
Great Lakes Renal Network, 101 S Greenville West Dr, Greenville, MI 48838-1598	616-225-9500	7-3	4
Ferguson Dental Clinic, 101 Sheldon SE, Grand Rapids, MI 49503-4262	616-459-2340	1	4
Hope Network Rehab Services, 745 Water Tower Rd, Big Rapids, MI 49307-2135	231-592-1061	4	4
Donald Kimberlee J Pt Pc, 1330 W Washington St, Greenville, MI 48838-2190	616-754-7040	7-3	4
Physicians Dialysis - Grand Haven, 16964 Robbins Rd, Grand Haven, MI 49417-2796	616-847-2825	1	4
Physicians Dialysis - Grand Rapids, 801 Cherry St SE, Grand Rapids, MI 49506-1440	616-458-5100	1	4

Physicians Dialysis - Grand Rapids East, 1230 Ekhart St NE, Grand Rapids, MI 49503-1372	616-742-8930	1	4
Physiotherapy Associates, 854 Washington Ave Ste 200, Holland, MI 49423-7143	616-392-9430	1	4
Rai Care Centers Of Mi I LLC, 311 Rockford Park Dr NE, Rockford, MI 49341-7817	616-863-6214	1	4
Rai Care Centers Of Mi I LLC, 4893 Clyde Park Ave SW, Wyoming, MI 49509-5117	616-531-5353	1	4
Rai Care Centers Of Mi I LLC, 2 Royal Park Dr, Zeeland, MI 49464-2068	616-748-0522	1	4
Rai Care Centers Of Mi II LLC, 1080 W Norton Ave, Muskegon, MI 49441-4108	231-780-5468	1	4
Rcg Allegan, 730 Airway Dr, Allegan, MI 49010-8507	269-673-1700	8	4
Renal Dialysis Ctrs Inc - Baldwin, 1101 Washington St, Baldwin, MI 49304-8199	231-745-2020	10	4
Renal Dialysis Centers Inc, 14307 Northland Dr, Big Rapids, MI 49307-2369	231-527-1622	4	4

Other Sites

Site	Phone #	RUCA	Tier
Perry Family Practice, 3337 W. Britton Rd., Perry, MI 48872-9706	517-625-3004	2	4
American Indian Health and Family Southwestern Michigan, 4880 Lawndale, Dearborn, MI 48121-0810	313-846-3718	1	4
Hillsdale Community Health Center-Reading, 124 S. Main St., Reading, MI 49274-9101	517-283-1772	10	4
Hillsdale Medical Associates, 1456 Hudson Rd., Hillsdale, MI 49242-8314	517-439-0200	7	4